# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 31, 2018

### **COMPASS DIVERSIFIED HOLDINGS**

(Exact name of registrant as specified in its charter)

Delaware001-3492757-6218917(State or other jurisdiction of incorporation)(Commission File Number)(I.R.S. Employer Identification No.)

# COMPASS GROUP DIVERSIFIED HOLDINGS LLC

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-34926 (Commission File Number) 20-3812051 (I.R.S. Employer Identification No.)

301 Riverside Avenue
Second Floor
Westport, CT 06880
(Address of principal executive offices and zip code)

Registrant's telephone number, including area code: (203) 221-1703

Check the appropriate box below if the Form 8-K is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

#### Section 2 Financial Information

#### Item 2.02 Results of Operations and Financial Condition

On October 31, 2018, Compass Diversified Holdings and Compass Group Diversified Holdings LLC (NYSE: CODI) (collectively "CODI") issued a press release announcing its consolidated operating results for the three and nine months ended September 30, 2018. A copy of the press release is furnished within this report as Exhibit 99.1.

# Section 9 Financial Statements and Exhibits Item 9.01 Financial Statements and Exhibits

(d) Exhibits.

99.1 Press Release of CODI dated October 31, 2018

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 31, 2018 COMPASS DIVERSIFIED HOLDINGS

By: /s/ Ryan J. Faulkingham

Ryan J. Faulkingham Regular Trustee

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: October 31, 2018 COMPASS GROUP DIVERSIFIED HOLDINGS LLC

By: /s/ Ryan J. Faulkingham

Ryan J. Faulkingham Chief Financial Officer



Compass Diversified Holdings Ryan J. Faulkingham Chief Financial Officer 203.221.1703 ryan@compassequity.com Investor Relations and Media Contact: The IGB Group Leon Berman 212.477.8438 <a href="mailto:lberman@igbir.com">lberman@igbir.com</a>

# Compass Diversified Holdings Reports Third Quarter 2018 Financial Results

#### Generates Revenue and Cash Flow Growth; Provides Shareholders with Stable and Sizeable Distribution

**Westport, Conn., October 31, 2018** - Compass Diversified Holdings (NYSE: CODI) ("CODI," "we," "our" or the "Company"), an owner of leading middle market businesses, announced today its consolidated operating results for the three months ended September 30, 2018.

#### Third Quarter 2018 Highlights

- Generated Cash Provided by Operating Activities of \$23.5 million for the third quarter of 2018, and Cash Flow Available for Distribution and Reinvestment ("CAD" or "Cash Flow") of \$26.4 million for the third quarter of 2018;
- Reported net income of \$5.8 million for the third quarter of 2018;
- Announced add-on acquisition of Ravin Crossbows, LLC ("Ravin") by CODI's subsidiary, Velocity Outdoor Inc. ("Velocity Outdoor"):
- Paid a third quarter 2018 cash distribution of \$0.36 per share on CODI's common shares in October 2018, bringing cumulative distributions paid to \$17.1552 per common share since CODI's IPO in May of 2006;
- Paid a quarterly cash distribution of \$0.453125 per share on the Company's 7.250% Series A Preferred Shares in October 2018:
- Paid a quarterly cash distribution of \$0.4921875 per share on the Company's 7.875% Series B Preferred Shares in October 2018.

"We continued to generate revenue and cash flow growth in the third quarter, led by the strong performance of our industrial businesses," said Elias Sabo, CEO of Compass Diversified Holdings. "We also continued to provide stable and sizeable distributions to shareholders, highlighting the benefit of our proven model of owning diverse and uncorrelated leading middle market businesses."

Mr. Sabo continued, "During the nine month 2018 period, CODI has completed six accretive acquisitions, capitalizing on a compelling opportunity to acquire Foam Fabricators while reinvesting in a number of our leading subsidiaries. During the third quarter, we are pleased to have added Ravin Crossbows, one of the most recognizable brands amongst crossbow enthusiasts, to the Velocity Outdoor portfolio of leading hunting, shooting and outdoor brands. Looking ahead, we will continue to draw upon our strong financial p

osition to seek opportunities to further implement our disciplined investment strategy aimed at creating long-term shareholder value."

#### **Operating Results**

For the quarter ended September 30, 2018, CODI generated Cash Provided by Operating Activities of \$23.5 million, as compared to Cash Provided by Operating Activities of \$23.4 million for the quarter ended September 30, 2017. CODI reported Cash Flow (see Note Regarding Use of Non-GAAP Financial Measures below) of \$26.4 million for the quarter ended September 30, 2018, as compared to \$26.2 million for the prior year's comparable quarter. CODI's weighted average number of shares outstanding for the quarters ended September 30, 2018 and September 30, 2017 were 59.9 million.

Cash Flow for the third quarter of 2018 reflects year-over-year earnings increases at the Company's Advanced Circuits, Arnold Magnetics, Clean Earth, Sterno Products and 5.11 businesses, offset by declines at the Company's Liberty, ErgoBaby and Manitoba Harvest businesses.

CODI's Cash Flow is calculated after taking into account all interest expense, cash taxes paid, preferred share distributions and maintenance capital expenditures, and includes the operating results of each of our businesses for the periods during which CODI owned them. However, Cash Flow excludes the gains from monetizing interests in CODI's subsidiaries, which have totaled over \$770 million since going public in 2006.

Net income for the quarter ended September 30, 2018 was \$5.8 million, as compared to net income of \$8.4 million for the quarter ended September 30, 2017.

#### **Liquidity and Capital Resources**

As of September 30, 2018, CODI had approximately \$36.2 million in cash and cash equivalents, \$497.5 million outstanding on its term loan facility, \$400 million in Senior Notes and \$233.0 million in outstanding borrowings under its revolving credit facility.

The Company has no significant debt maturities until 2023 and had net borrowing availability of approximately \$367 million at September 30, 2018 under its revolving credit facility.

#### **Third Quarter 2018 Distributions**

On October 4, 2018, CODI's Board of Directors (the "Board") declared a third quarter distribution of \$0.36 per share on the Company's common shares (the "Common Shares"). The cash distribution was paid on October 25, 2018 to all holders of common shares as of October 18, 2018. Since its IPO in May of 2006, CODI has paid a cumulative distribution of \$17.1552 per common share.

The Board declared a quarterly cash distribution of \$0.453125 per share on the Company's 7.250% Series A Preferred Shares (the "Preferred Shares"). The distribution on the Preferred Shares covered the period from and including July 30, 2018, up to, but excluding, October 30, 2018. The distribution for such period was paid on October 30, 2018 to all holders of record of Preferred Shares as of October 15, 2018.

The Board also declared a quarterly cash distribution of \$0.4921875 per share on the Company's 7.875% Series B Preferred Shares (the "Series B Preferred Shares"). The distribution on the Series B Preferred Shares covered the period from and including July 30, 2018, up to, but excluding, October 30, 2018. The distribution for such period was paid on October 30, 2018 to all holders of record of the Series B Preferred Shares as of October 15, 2018.

#### **Conference Call**

Management will host a conference call on Thursday, November 1, 2018 at 9:00 a.m. ET to discuss the latest corporate developments and financial results. The dial-in number for callers in the U.S. is (855) 212-2368 and the dial-in number for international callers is (315) 625-6886. The access code for all callers is 1087134. A live webcast will also be available on the Company's website at <a href="https://www.compassdiversifiedholdings.com">www.compassdiversifiedholdings.com</a>.

A replay of the call will be available through November 8, 2018. To access the replay, please dial (855) 859-2056 in the U.S. and (404) 537-3406 outside the U.S., and then enter the access code 1087134.

#### Note Regarding Use of Non-GAAP Financial Measures

CAD, or Cash Flow, is a non-GAAP measure used by the Company to assess its performance, as well as its ability to sustain and increase quarterly distributions. A number of CODI's businesses have seasonal earnings patterns. Accordingly, the Company believes that the most appropriate measure of its performance is over a trailing or expected 12-month period. We have reconciled CAD, or Cash Flow, to Net Income and Cash Flow from Operating Activities on the attached schedules. We consider Net Income and Cash Flow from Operating Activities to be the most directly comparable GAAP financial measures to CAD, or Cash Flow.

#### **About Compass Diversified Holdings ("CODI")**

CODI owns and manages a diverse family of established North American middle market businesses. Each of its current subsidiaries is a leader in its niche market.

CODI maintains controlling ownership interests in each of its subsidiaries in order to maximize its ability to impact long term cash flow generation and value. The Company provides both debt and equity capital for its subsidiaries, contributing to their financial and operating flexibility. CODI utilizes the cash flows generated by its subsidiaries to invest in the long-term growth of the Company and to make cash distributions to its shareholders.

Our ten majority-owned subsidiaries are engaged in the following lines of business:

- The design and marketing of purpose-built tactical apparel and gear serving a wide range of global customers (5.11);
- The manufacture of quick-turn, small-run and production rigid printed circuit boards (Advanced Circuits);
- The manufacture of engineered magnetic solutions for a wide range of specialty applications and end-markets (Arnold Magnetic Technologies);
- Environmental services for a variety of contaminated materials including soils, dredged material, hazardous waste and drill cuttings (**Clean Earth**);
- The design and marketing of wearable baby carriers, strollers and related products (Ergobaby);
- The design and manufacture of custom molded protective foam solutions and OE components (Foam Fabricators);
- The design and manufacture of premium home and gun safes (Liberty Safe);
- The manufacture and marketing of branded, hemp-based food products (Manitoba Harvest);
- The manufacture and marketing of portable food warming fuels and creative ambience solutions for the hospitality and consumer markets (**Sterno Products**); and
- The design, manufacture and marketing of airguns, archery products, optics and related accessories (Velocity Outdoor)

This press release may contain certain forward-looking statements, including statements with regard to the future performance of CODI. Words such as "believes," "expects," "projects," and "future" or similar expressions, are intended to identify forward-looking statements. These forward-looking statements are subject to the inherent uncertainties in predicting future results and conditions. Certain factors could cause

actual results to differ materially from those projected in these forward-looking statements, and some of these factors are enumerated in the risk factor discussion in the Form 10-K filed by CODI with the SEC for the year ended December 31, 2017 and other filings with the SEC. Except as required by law, CODI undertakes no obligation to publicly update or revise any forwardlooking statements, whether as a result of new information, future events or otherwise.

### Compass Diversified Holdings Condensed Consolidated Balance Sheets

	Septe	September 30, 2018 (Unaudited)		
(in thousands)	(			
Assets				
Current assets				
Cash and cash equivalents	\$	36,156	\$	39,885
Accounts receivable, net		308,627		215,108
Inventories		328,548		246,928
Prepaid expenses and other current assets		38,479		24,897
Total current assets		711,810		526,818
Property, plant and equipment, net		226,270		173,081
Goodwill and intangible assets, net		1,487,019		1,112,206
Other non-current assets		12,666		8,198
Total assets	\$	2,437,765	\$	1,820,303
Liabilities and stockholders' equity				
Current liabilities				
Accounts payable and accrued expenses	\$	250,899	\$	191,411
Due to related party		10,891		7,796
Current portion, long-term debt		5,000		5,685
Other current liabilities		16,181		7,301
Total current liabilities		282,971		212,193
Deferred income taxes		78,207		81,049
Long-term debt		1,104,348		584,347
Other non-current liabilities		18,212		16,715
Total liabilities		1,483,738		894,304
Stockholders' equity				
Total stockholders' equity attributable to Holdings		896,318		873,208
Noncontrolling interest		57,709		52,791
Total stockholders' equity		954,027		925,999
Total liabilities and stockholders' equity	\$	2,437,765	\$	1,820,303

### Compass Diversified Holdings Condensed Consolidated Statements of Operations (Unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,					
(in thousands, except per share data)		2018		2017		2018		2017
Net sales	\$	448,700	\$	323,957	\$	1,239,150	\$	921,330
Cost of sales		298,996		206,232		812,653		599,552
Gross profit		149,704		117,725		426,497		321,778
Operating expenses:								
Selling, general and administrative expense		96,906		80,804		295,178		239,102
Management fees		10,982		8,277		32,842		24,308
Amortization expense		17,562		14,167		49,280		39,256
Impairment expense		_		_		_		8,864
Operating income		24,254		14,477		49,197		10,248
Other income (expense):								
Interest expense, net		(15,699)		(6,945)		(35,465)		(22,499)
Loss on investment		_		_		_		(5,620)
Amortization of debt issuance costs		(927)		(1,004)		(2,978)		(2,940)
Other income (expense), net		492		2,020		(3,094)		2,950
Income (loss) from continuing operations before income taxes		8,120		8,548		7,660		(17,861)
Provision (benefit) for income taxes		2,354		192		4,147		(2,002)
Net income (loss) from continuing operations		5,766		8,356		3,513		(15,859)
Gain on sale of discontinued operations, net of tax		_		_		1,165		340
Net income (loss)		5,766	_	8,356		4,678		(15,519)
Less: Income from continuing operations attributable to noncontrolling interest		1,040		650		3,201		2,492
Net income (loss) attributable to Holdings	\$	4,726	\$	7,706	\$	1,477	\$	(18,011)
			_					
Basic income (loss) per common share attributable to Holdings								
Continuing operations	\$	(0.07)	\$	0.10	\$	(0.22)	\$	(1.03)
Discontinued operations		_		_		0.02		0.01
	\$	(0.07)	\$	0.10	\$	(0.20)	\$	(1.02)
Pacie weighted average number of common charge outstanding		F0 000		F0 000		F0 000		F0 000
Basic weighted average number of common shares outstanding		59,900	_	59,900	_	59,900	_	59,900
Cash distributions declared per Trust common share	\$	0.36	\$	0.36	\$	1.08	\$	1.08

### Compass Diversified Holdings Summarized Statement of Cash Flows (Unaudited)

	Nine Months Ended						
(in thousands)	Septen	September 30, 2017					
Net cash provided by operating activities	\$	58,772	\$	59,236			
Net cash used in investing activities		(594,705)		(62,956)			
Net cash provided by financing activities		531,288		7,862			
Effect of foreign currency on cash		916		(2,427)			
Net increase (decrease) in cash and cash equivalents		(3,729)		1,715			
Cash and cash equivalents — beginning of period		39,885		39,772			
Cash and cash equivalents — end of period	\$	36,156	\$	41,487			

# Compass Diversified Holdings Condensed Consolidated Table of Cash Flows Available for Distribution and Reinvestment (unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,					
(in thousands)		2018		2017		2018		2017
Net income (loss)	\$	5,766	\$	8,356	\$	4,678	\$	(15,519)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:								
Depreciation and amortization		30,747		26,077		87,878		88,659
Impairment expense		_		_		_		8,864
Gain on sale of businesses, net		_		_		(1,165)		(340)
Amortization of debt issuance costs and original issue discount		1,079		1,261		3,403		3,721
Unrealized (gain) loss on derivatives		(749)		(90)		(4,649)		1,178
Loss on investment in FOX		_		_		_		5,620
Noncontrolling stockholder charges		2,529		1,702		7,694		4,952
Excess tax benefit on stock compensation		_		(417)		_		(417)
Provision for loss on receivables		361		983		459		4,310
Other		(90)		(209)		46		494
Deferred taxes		(3,380)		(5,997)		(6,622)		(17,937)
Changes in operating assets and liabilities		(12,803)		(8,298)		(32,950)		(24,349)
Net cash provided by (used in) operating activities		23,460		23,368		58,772		59,236
Plus:								
Unused fee on revolving credit facility		427		670		1,282		2,143
Successful acquisition costs		2,648		363		4,995		1,836
Integration services fee (1)		562		958		2,156		2,708
Realized loss from foreign currency effect (2)		_		_		1,364		_
Excess tax benefit on stock compensation		_		417		_		417
Changes in operating assets and liabilities		12,803		8,298		32,950		24,349
Other		95		_		885		_
Less:								
Maintenance capital expenditures (3)		7,553		4,346		21,821		13,415
Payment of interest rate swap		358		935		1,444		3,050
Realized gain from foreign currency effect (2)		883		1,933		_		3,583
Preferred share distributions		4,773		_		8,398		_
Other (4)		_		616		_		3,980
Estimated cash flow available for distribution and reinvestment	\$	26,428	\$	26,244	\$	70,741	\$	66,661
Distribution paid in April 2018/ 2017	\$	_	\$	_	\$	21,564	\$	21,564
Distribution paid in July 2018/ 2017		_		_		21,564		21,564
Distribution paid in October 2018/ 2017		21,564		21,564		21,564		21,564
	\$	21,564	\$	21,564	\$	64,692	\$	64,692

<sup>(1)</sup> Represents fees paid by newly acquired companies to the Manager for integration services performed during the first year of ownership, payable quarterly.

<sup>(2)</sup> Reflects the foreign currency transaction gain/ loss resulting from the Canadian dollar intercompany loans issued to Manitoba Harvest.

<sup>(3)</sup> Excludes growth capital expenditures of approximately \$4.7 million and \$7.1 million for the three months ended September 30, 2018 and 2017, and \$19.2 million and \$17.5 million for the nine months ended September 30, 2018 and 2017, respectively.

<sup>(4)</sup> Includes amounts for the establishment of additional accounts receivable reserves related to a retail customer who filed bankruptcy during the first and third quarter of 2017.